Naenae College



Charter and Annual Plan

2020 - 2022

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	ROLE OF THE BOARD OF TRUSTEES
Government — Legislation and Resources	 Legislation including: Education and Training Act 2020 National Administrative Goals (NAGS) National Education Guidelines (NEGS) National Curriculum Documents National Qualifications Structure
Board of Trustees – Governance	 Charter Achievement Statement Annual Plan Board Policies Budget Approval & Annual Financial Accounts 10-Year Property Plan Monitoring learning Outcomes
Principal and Staff - Management and delivery	 Implementation Plans Curriculum Management Handbook Guidance and Communication Handbook Family Guide Faculty/ Department Curriculum Management Documents and Schemes of Work NZQA- Quality Assurance documentation Delivery Monitoring and Assessment

NAENAE COLLEGE GOVERNANCE AND MANAGEMENT - OVERVIEW

Governance Policy

The school's board of trustees is the Crown entity responsible for the governance and management of the school.

The board has complete discretion to govern the school as long as they stay within the laws of New Zealand.

The board's governance is guided by objectives set out in the law.

The legal responsibility of the Board of Trustees is determined by: Education and Training Act 2020

Section 127 Objectives of boards in governing schools

- (1) A board's primary objectives in governing a school are to ensure that—
- (a) every student at the school is able to attain their highest possible standard in educational achievement; and
- (b) the school—
 - (i) is a physically and emotionally safe place for all students and staff; and
- (ii) gives effect to relevant student rights set out in this Act, the New Zealand Bill of Rights Act 1990, and the Human Rights Act 1993; and
- (iii) takes all reasonable steps to eliminate racism, stigma, bullying, and any other forms of discrimination within the school; and (c) the school is inclusive of, and caters for, students with differing needs; and
- (d) the school gives effect to Te Tiriti o Waitangi, including by—
- (i) working to ensure that its plans, policies, and local curriculum reflect local tikanga Māori, mātauranga Māori, and te ao Māori; and
 - (ii) taking all reasonable steps to make instruction available in tikanga Māori and te reo Māori; and
 - (iii) achieving equitable outcomes for Māori students.
- (2) To meet the primary objectives, the board must—

- (a) have particular regard to the statement of national education and learning priorities issued under section 5; and
- (b) give effect to its obligations in relation to—
 - (i) any foundation curriculum statements, national curriculum statements, and national performance measures; and
 - (ii) teaching and learning programmes; and
 - (iii) monitoring and reporting students' progress; and
- (c) perform its functions and exercise its powers in a way that is financially responsible; and
- (d) if the school is a member of a community of learning that has a community of learning agreement under clause 2 of Schedule 5, comply with its obligations under the agreement; and
- (e) comply with all of its other obligations under this or any other Act.

The Board emphasises strategic leadership rather than administrative detail, has a clear distinction of Board and staff roles, concentrates on the future rather than the past or present, and is pro-active rather than reactive.

Section 126 Bylaws

- (1) A board may make bylaws that the board thinks necessary or desirable for the control and management of the school.
- (2) Before making a bylaw, the board must consult its staff, its students (to the extent that the board considers appropriate), and the school community regarding the proposed bylaw.

All elected, appointed and co-opted trustees, whether they are parent, co-opted, staff or student representatives, come to the Board table entrusted to ensure effective governance despite the different perspectives they bring to Board discussions. Individuals are neither advocates nor delegates with sectional interests but work for positive outcomes for all concerned.

Management

The Board delegates all authority and accountability for the day-to-day operational organisation of the school to the Principal.

Education and Training Act 2020 Section 130

Section 130 Principal is chief executive of board in relation to school's control and management

- (1) A school's principal is the board's chief executive in relation to the school's control and management.
- (2) Except to the extent that any enactment, or the general law of New Zealand, provides otherwise, the principal—
 - (a) must comply with the board's general policy directions; and
 - (b) subject to paragraph (a), has complete discretion to manage the school's day-to-day administration as they think fit.

Naenae College Mission Statement, Values and Strategic Vision

THE WAS THE STATE OF THE STATE	Kia Ihi, Kia Maru Be Strong, Be Steadfast
VISION	
STATEMENT	Our school community is a safe and supportive learning environment, where students are confident, connected and on a pathway to meaningful life-long learning.
	Whanaungatanga - Healthy relationships based on respect, accountability and responsibility
VALUES	Rangatiratanga – Encouraging leadership and providing challenge
What's important to us	Pumanawatanga – Creating a positive, safe atmosphere where we work and study with enthusiasm and commitment
	Manaakitanga – Caring for others
	Kotahitanga – Working together to achieve our goals

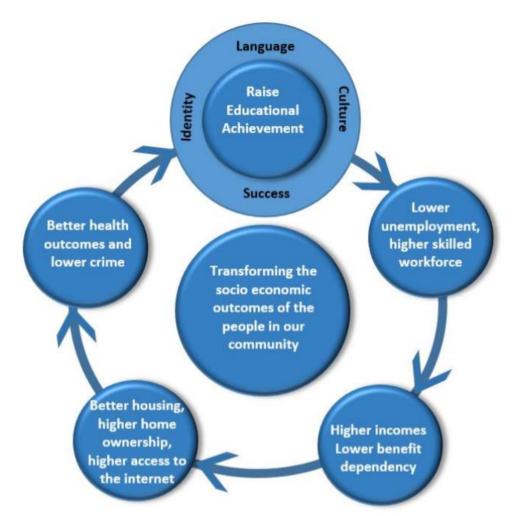
		Strategic Vision
1	Student Achievement	Student engagement and achievement is based on quality relationships consistent with our Values. Students are assisted to set and achieve challenging personal goals. Student progress is regularly measured, monitored and reported to students and caregivers. Achievement is consistently and deliberately recognised and celebrated. All students achieve at least NCEA Level 2 before leaving school.
2	Curriculum Content & Delivery	The curriculum provides successful pathways for all students. Close attention is paid to the vision, principles, values and key competencies of the NZ Curriculum. Students are taught in a culturally inclusive manner and the learning is a partnership between teacher and students (Ako – teacher as learner and learner as teacher). Appropriate technology is available and well used for effective 21st Century learning.
3	Relationships	We have a strong relational foundation for school culture, working in a restorative manner as a first priority. Students are challenged to give of their best in all situations and held accountable for their actions. We teach our community how to live this way. Moreover, our students have a sense of purpose and direction to their personal pathways.
4	Te Whanau Tahi	Our school has an atmosphere of cultural harmony and respect. We are proud to have 'unity in diversity'. We first acknowledge the Tangata Whenua of Aotearoa and our bicultural heritage. This includes a commitment to Te Tiriti o Waitangi and a close working relationship with local iwi and whanau. We then acknowledge the multi ethnic nature of the Tauiwi – all the rest of us who have arrived on these shores over the generations. Everyone is important and valued and we learn from each other. There is equity of outcomes for all.
5	Co-curricular Programmes	Our students show a high level of engagement and achievement across a wide range of co-curricular experiences encompassing diverse sporting codes, arts, cultural activities and community service. The participation of our students in these activities fosters quality performance, teamwork, leadership and pride.
6	Community	We are the school of choice for our neighbourhood community. The school's roll reflects recognition in the wider community that the College has a real sense of purpose – that the school provides a truly balanced education, enhances social skills and is an environment that celebrates its diversity. There is a recognised partnership with parents, students, staff and the wider community. We work proactively with the wider educational community to enhance opportunities and outcomes for all.

7	Personnel	Naenae College is regarded as a great place to work by both teachers and support staff. The positive working atmosphere is supported by high trust, effective communication, a commitment to on-going staff development and a culture of striving for high levels of performance to enhance student outcomes and wellbeing. This is supported by an effective appraisal system for all staff.
8	Finance	Financial resources are targeted to meet the strategic goals of the school with a focus on improving learning outcomes for all students. Quality standards of financial management and reporting are maintained at all levels. Clear audits are achieved annually and the school lives within its means and meets all legal obligations.
9	Property & Resources	Our clearly defined 10 Year property plan, developed with professional input, provides for a high standard of property maintenance, development and general care of the College's buildings and facilities. There is a safe attractive environment suited to delivering quality 21st century learning.
		The overall appearance and attractiveness of the school reflects the sense of environmental pride achieved through the positive endeavour of all staff and students. The grounds are well landscaped, planted and maintained. Sports fields, courts, exterior spaces and courtyards meet the sporting, social and recreational needs of the school community.
10	Operational Framework	The Board develops and reviews policy on a regular basis, consistent with national requirements. The leadership of the principal and the senior leadership team is instrumental in strengthening self-review and in <i>implementing</i> the strategic and annual plans – both of these documents are informed by the National Education Priorities. The plans are turned into reality through the commitment and professionalism of the Naenae team supported by the practical alignment of professional development, departmental and personal performance plans. ERO compliance expectations are met.
11	Alternative Education (Lyriks) and the Hutt Valley Activity Centre	Naenae College provides multiple opportunities to keep students engaged with education by effectively supporting delivery of highly supported curriculum through the Alternative Education model and the Activity Centre Model from 2020 as the managing school. The Board remains committed to effective, culturally responsive pedagogical delivery of alternative education through both models by providing effective support and delivery of engaging curriculum that leads to meaningful pathways both back into mainstream education at Naenae College and in the transition to successful post-secondary school pathways.

Government Targets and priorities	Our Goals:
1. 85% of all 18-year olds have at least NCEA Level 2	 All students will progress and achieve to their highest educational potential through quality teaching and learning, safe environments and positive relationships.
 Lift rates of progression to further education and work to NZQF Level 4+ 	 Our Māori students will enjoy and achieve educational success as Māori.
3. Equal outcomes for learners, from key priority groups	3. Students, staff, whānau, Pacific 'āiga and community experience a sense of belonging because we live our
4. Stronger foundations: tertiary ready/work ready young people able to progress in the workforce	Te Whānau Tahi values

2020 Annual Plan: Our Goals are set in line with Government and Kāhui Ako targets

Naenae Kāhui Ako | Community of Learning



Moral purpose - transforming socio economic outcomes through raising educational achievement Raising educational achievement is the key to transforming the socio-economic outcomes of our community.

The research shows that:

- people with higher socio-economic status have better health and better well-being
- people with qualifications are more likely to be employed during economic downturns
- people with qualifications are more likely to be employed and be less dependent on benefits
- people with a bachelor's degree or higher had incomes almost 3 times more than people with no qualifications (2011)
- higher educational qualifications lead to higher incomes which enables home ownership
- people with higher socio-economic status experience less crime Source:

Parau Tupangaia / Education Counts

Approach

To design and implement a common strategic framework that sets and monitors appropriate goals and school targets which aim to accelerate and progress achievement of Māori and others at risk of not achieving.

We aim to develop a Community of Learning I Kāhui Ako strategic plan for Māori learners through involving whānau, hapu and iwi that will ensure they experience success as Māori.

We have agreed that through sharing our resources and talents and focussing on these three areas, that we can make the biggest collective impact:

- Acceleration
- Curriculum
- Hauora

Culturally responsive and relational pedagogy is common to all three areas

Our key levers of change

In order to shift achievement within our Kāhui Ako we believe the following areas form our theory of change. We envisage the areas below will formthe basis of our inquiry workstreams and will be used to develop a more in-depth Theory of Action, and to inform the work of our Kāhui Ako Leaders, Across School Teachers, Within School Teachers and inquiry time.

<u> </u>	Acceleration	Curriculum (what & how)	Hauora (Well Being)
	Evidence based	Cohesive curriculum pathway	Focused on wellbeing, resilience,
	Responsive	Family / whānau involvement Shared	relational & restorative practices, and
	Identification of students & targeted	graduate profile	engagement
Acceleration	actions	Seamless transitions	Supporting & enhancing staff &
	Strengthening teacher practice	Future focused learning	student wellbeing
2.1 1	Common expectations & assessment	Engaged learners	Promoting diversity & difference
Culturally responsive &	practices	Culturally responsive	Connection to whanau & iwi
relational	Shared understanding of processes &	Key competencies	Responsive to need
pedagogy	practices	Authentic contexts	Seamless transitions
/ / / / / / / / / / / / / / / / / / / /	Professional learning & development	STEM	Providing learning support
Curriculum Hauora	Engaged learners		
V	Shared resources		
	Learning support		

Year	Whole School Goals
Y9	1(a) All students attend school at least 90% of the time.
Y10	1(b) More than 85% of our students leave with NCEA level 2, or move to further education or
Y11	training. 1(c) Level 1 NCEA pass rates will be at least at the national average of 72%
Y12	1(d) A Pacific Achievement Plan is developed and introduced.
Y13	1(e) Students in Te Whare ō te Atawhai will experience appropriate progress and success.
	2(a) Whānau and iwi are regularly consulted to identify learning needs and collaborative approaches, and we feedback again to them.2(b) Delivering highly engaging programmes, with quality review processes for continuous improvement.
	3(a) A community engagement plan is developed and introduced.3(b) Te whanau tahi values are evidenced through the culture and practices of the school.



Strategic roles and responsibilities -2020

ВОТ	 To engage our school community by fostering belonging and well-being through Te Whanau Tahi values. To ensure school goals are student-centred, aligned with government priorities, and informed by our own community input.
SLT	 To create an inclusive culture of professional growth, consistent with best international and local research To ensure coherence in annual planning, goal setting, resource allocation, professional development and evaluation
Curriculum Exec	 To input into the development of the annual plan with specific focus on the curriculum and pedagogical practice To input into the design of the staff PLD plan, individual goal setting, Teaching as Inquiry projects and staff appraisal
Guidance Network Team	To input into the development of the annual plan with specific focus on school-wide relationships and student management including the capacity building of staff and the implementation of targets programmes delivers through LAR or other specialist group focus
PLD Development Ctte	 To critique the annual plan and ensure that all the key elements of ongoing strategies for raising Maori and Pasifika achievement are embedded in the plan. To plan the PLD programme for the full year (Wed workshops and Thursday PLD sessions, including external inputs) To implement the COL Achievement plan in relation to raising Maori and Pasifika achievement
Faculties	 To identify the specific contribution that the faculty will make to the achievement of the school goals and specific targets To consistently implement the action plan and ensure appropriate support and progress evaluation procedure are in place To ensure faculty staff are appraised appropriately (including coaching/mentoring and appropriate PD) to meet the school, faculty and personal goals
Individual Teachers	 To actively contribute to the achievement of the of the annual goals through their various roles as classroom teacher, Learning advisor, whanau head, HOF, HOD, SCT, development committee member, etc To negotiate aligned personal goals and a professional develop plan consistent with those goals To actively engage in the Teaching as Inquiry process

The Guidance Goals

Year	Guidance	LAR
Y9 & Y10	 To consolidate the coaching model for RP and the delivery of TWT values coaching by Whanau Heads. 	 To effectively implement and ensure delivery of a Junior LAR programme. To identify targeted actions to support academic shift for target
	 To establish and deliver induction RP & TWT values programme to support new student enrolments and their whanau engagement. 	students. To achieve accurate attendance monitoring and interventions. To build strong pastoral relationships with students. To support the <i>ALL and ALIM</i> programmes
	• Establish clear pastoral processes and expectations in support of AREA goals.	TO support the ALL una ALIM programmes
Y11-13	To develop the capacity of LAR teachers to effectively fulfil the dimensions of their LAR role. To build of capacity for LAR teachers to effectively.	 To achieve accurate attendance monitoring and interventions. To maintain strong pastoral relationships with students. To effectively implement and ensure delivery of the Senior LAR programme. This includes specifically teaching employability skills
	 To build of capacity for LAR teachers to effectively academic mentor students 	 Staff and students evaluate progress on a regular basis instead of Key competencies on reports. To identify targeted actions to support academic shift for target
	• SLT and HOD Careers- ensure a comprehensive LAR programme is in place and is being systematically delivered. Facilitate the Graduate profile which includes employability skills framework and students' own skill development goals.	 students. To use the Teaching as Inquiry model to effect shift in student self-efficacy and academic progress amongst target groups.

Curriculum Delivery Goals

Year	Faculty	CR teacher
Y9 & Y10	 Promote/support TWT values and restorative culture in the CR. Literacy/numeracy skills are explicit in all 	Be thoroughly conversant with student achievement data supplied and ensure programme is tailored to meet specific needs.
	 programmes Establish/critique/support all faculty staff <i>Teaching</i> as Inquiry plans 	 Ensure effective use of teacher aides with reference to each supported students IEP Identify and plan for targeted students
	Be responsible for culturally responsive and relational pedagogy. (CRRP). Personalise focus of	 Ensure subject specific literacy and numeracy skills are explicitly taught.
	class observations to fit each teacher's Inquiry plans and ensure effective feedback/coaching	 Develop Professional Growth Cycle inquiry, in consultation with HOF.
	 Develop specific plans to support priority learners in targeted learner classes. 	 Action faculty plans and monitoring systems Regularly use KAMAR pastoral to keep LAR informed of individual student progress and concerns, especially for targeted students
Y11-13	 Review course achievement data and ensure all NCEA courses being delivered in 2020 are offering appropriate credits so that a student achieving at the 70% rate can still gain 16 credits (5X16= 80) 	English teachers to constructively to develop programmes, to support school wide literacy that supported by LARs
	 Tight systems are established and actioned to ensure all assessments and marking are completed on time and mark books are up to date so that the progress of students can be accurately tracked 	
	 Have tight monitoring systems and specific mentoring/support systems for students in target groups, throughout the year. 	
	 Emphasise employability skills as part of all learning programmes 	
	 Collect and act on regular student feedback (on-line surveys) 	

Achievement in NCEA and UE: Naenae College

PR2 - Enrolment Based Cumulative Overall Results

Naenae College					Nati	onal			Decil	e 1-3	
Academic Year Year 11 Year NCEA L 2016 47.6 2017 56.1 2018 42.6 2019 53.1 2020 61.1		Year 13 NCEA L3 44.7 39.4 49.1 44.2 58.1	Year 13 UE 28.4 18.3 28.4 26.0 29.0	Year 11 NCEA L1 75.3 75.0 72.4 70.6 70.9	Year 12 NCEA L2 78.4 78.5 77.6 77.5 79.5	Year 13 NCEA L3 64.2 65.5 66.1 67.3 71.7	Year 13 UE 48.8 48.9 48.9 49.3 52.4	Year 11 NCEA L1 63.4 63.4 58.4 58.6 63.0	Year 12 NCEA L2 70.8 71.4 69.5 69.7 72.7	Year 13 NCEA L3 53.9 55.6 56.9 59.4 66.0	Year 13 UE 28.1 27.4 27.8 29.8 31.4
2018 2017	Year 11 - No	CEA Level 1	2020	- School - Vational - Cacle Sand	80 80 40	2016	2017	ear 12 - NCEA Lev	vel 2	2020	School - National - Decile Send
2016 2017	Year 13 - No	CEA Level 3	2020	-B-School -B-Vistorial -B-Oadle Band	80 ————————————————————————————————————	2016	Year	13 - University Er	ntrance	2020	

Achievement in NCEA and UE: Naenae College

PR2 - Enrolment Based Cumulative Results by Ethnicity

		Naenae	College			Nati	onal			Decil	e 1-3	
Academic Year	Year 11 NCEA L1	Year 12 NCEA L2	Year 13 NCEA L3	Year 13 UE	Year 11 NCEA L1	Year 12 NCEA L2	Year 13 NCEA L3	Year 13 UE	Year 11 NCEA L1	Year 12 NCEA L2	Year 13 NCEA L3	Year 13 UE
Asian												
2016	61.1	64.3	52.4	42.9	77.7	76.9	68.9	58.8	82.2	80.3	69.5	51.0
2017	94.1	65.0	36.4	36.4	77.3	77.6	70.2	60.1	81.5	82.3	67.8	48.9
2018	36.4	88.9	57.1	38.1	76.9	77.3	70.5	60.1	79.2	81.3	71.8	50.8
2019	62.5	46.2	44.4	33.3	73.9	78.3	71.3	59.3	78.6	83.4	73.2	51.6
2020	75.0	78.9	55.6	22.2	72.4	79.4	76.1	62.8	82.4	84.6	80.4	51.3
European												
2016	56.3	76.0	54.7	41.5	80.8	82.2	68.6	55.6	71.6	73.2	57.3	37.4
2017	67.7	62.5	42.5	22.5	80.5	82.3	69.2	55.0	72.6	76.2	55.2	32.7
2018	50.0	66.1	50.9	39.6	78.0	81.5	69.9	55.0	65.9	75.0	58.2	35.2
2019	53.2	60.8	45.8	27.1	76.0	81.1	70.8	55.1	66.3	73.9	61.7	36.1
2020	64.4	61.1	62.5	37.5	75.1	82.7	74.2	57.9	68.3	75.2	65.3	38.8
Māori												
2016	35.3	69.8	42.9	20.0	63.2	70.9	50.2	28.1	56.1	66.9	47.0	19.1
2017	40.8	51.2	37.8	10.8	62.9	70.7	52.6	29.3	55.6	66.4	49.5	20.1
2018	38.6	42.3	33.3	3.3	58.4	68.6	52.9	29.3	50.7	63.2	49.6	20.0
2019	39.6	48.8	27.8	5.6	57.7	68.9	55.1	29.9	51.0	64.3	51.9	20.3
2020	52.7	57.9	41.2	17.6	59.3	71.0	60.4	33.3	54.8	66.3	58.4	24.4
Middle Eastern	/Latin Ameri	can/Africar	1									
2016	50.0	40.0	23.1	23.1	74.5	76.0	63.8	52.0	73.0	72.0	60.9	47.7
2017	37.5	40.0	40.0	20.0	76.5	76.5	64.6	51.0	72.5	73.1	58.5	43.1
2018	60.0	62.5	50.0	16.7	74.0	78.4	66.5	50.2	66.7	73.5	58.7	36.5
2019	50.0	85.7	60.0	40.0	67.5	75.5	68.3	52.0	65.3	69.6	68.7	42.0
2020	61.5	66.7	92.3	61.5	71.3	76.8	72.5	56.2	74.3	78.9	70.3	44.9
Other Ethnicity	1											
2016		100.0			76.6	80.4	57.3	45.8	73.8	72.5	47.6	26.2
2017	100.0	50.0	100.0		73.8	77.5	68.1	52.9	64.1	86.8	56.8	35.1
2018					72.9	75.9	63.6	50.8	65.2	66.7	47.9	22.9
2019			50.0		74.4	75.1	67.4	52.9	63.0	68.2	57.1	34.3
2020					74.2	80.5	74.7	55.6	57.4	75.6	84.1	34.1
Pacific People	s											
2016	39.5	73.7	40.5	14.3	66.8	73.3	54.2	27.7	62.8	70.7	52.1	22.1
2017	49.1	52.6	41.7	13.9	67.1	73.9	58.9	29.3	62.7	72.0	58.2	23.8
2018	32.4	59.1	46.4	21.4	62.8	72.1	58.9	28.6	57.6	69.7	59.3	23.5
2019	65.9	54.8	36.1	16.7	61.8	71.3	60.3	30.3	58.2	68.9	60.9	26.7
2020	51.1	65.6	51.9	14.8	66.8	76.3	68.2	32.2	64.3	74.3	69.3	26.5

Internal Statistical Analysis

2020 NCEA Naenae College Results

2020 Naenae College provisional pass rate for Level 1 NCEA NZQA Naenae College roll-based

59.8%

72%

2020 Naenae College provisional pass rate for Level 2 NCEA

66.4%

71%

2020 Naenae College provisional pass rate for Level 3 NCEA

57%

65%

Board Goal:

1(b) More than 85% of our students leave with NCEA level 2, or move to further education or training.

2020 students leaving Naenae College with Level 2 NCEA or above.

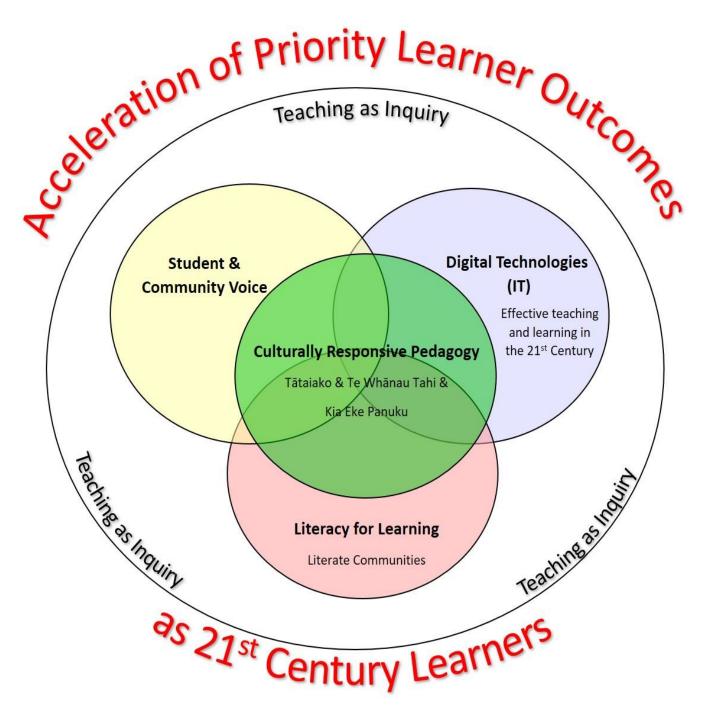
94%

Cumulative Results for NCEA Level 2 leavers

		Naenae College in Wellington								
	<u>20</u> Qty.)16 Rate	20 Qty.	17 Rate	20 ′ Qty.	18 Rate	20 1 Qty.	1 <u>9</u> Rate	202 Qty.	20 Rate
NCEA (Level 1)										
Year 11	68	49.3	87	57.2	55	45.1	76	55.1	96	62.7
Year 12	96	81.4	102	77.9	103	85.8	83	74.1	95	84.8
Year 13	122	86.5	87	83.7	100	86.2	93	89.4	82	88.2
NCEA (Level 2)										
Year 11	1	0.7	2	1.3					3	2.0
Year 12	80	67.8	76	58.0	78	65.0	67	59.8	75	67.0
Year 13	113	80.1	84	8.08	93	80.2	87	83.7	77	(82.8)
NCEA (Level 3)										
Year 11			1	0.7						
Year 12			3	2.3	1	8.0				
Year 13	63	44.7	41	39.4	57	49.1	46	44.2	54	58.1
University Entrance										
Year 11			1	0.7		_				
Year 12					1	8.0				
Year 13	40	28.4	19	18.3	33	28.4	27	26.0	27	29.0

Employability Skills Framework for Students: To be used in the Senior School

1. Positive attitude	I am positive and have a "can do" attitude.
	I am optimistic, honest and show respect.
	I am happy, friendly and enthusiastic.
	I am motivated to work hard towards goals.
2. Communications	I understand, and reflect on, the way I communicate and how it affects others.
	I ask questions when unsure or unclear.
	I understand how employees, employers and customers communicate.
	I speak, listen and share ideas appropriately.
3. Team work	I work well with others to complete tasks and meet goals.
	I contribute to developing new ideas or approaches.
	I work well with others of different genders, cultures or beliefs.
	I recognise the authority of supervisors and managers, and follow directions.
4. Self-management	I arrive at work on time, with appropriate clothing and equipment to complete a work day.
	I understand, and reflect on, my own words, actions and behaviour, and how these affect others.
	I show commitment and responsibility.
	I am dependable, follow instructions and complete assigned tasks.
	I am responsible for my own health and well-being, and follow health and safety guidelines in the
	workplace.
5. Willingness to learn	I am willing to learn new tasks, skills and information.
	I am curious and enthusiastic about the job, organisation and industry.
	I look for opportunities to work more effectively to make the business better.
	I accept advice and learn from feedback.
6. Thinking skills (problem	I identify and assess options before making a decision.
solving and decision	I recognise problems and use initiative to find solutions.
making	I think about consequences before I act.
	I recognise when I need to seek advice.
7. Resilience	I adapt and am flexible in new and changing situations.
	I handle challenges and setbacks and do not give up.
	I am able to seek support and help when needed.
	I recognise and accept mistakes made and learn from them.



2	020 Goals		Whole School Goals delivery by Faculty	
1	All students will progress and achieve to their highest educational potential through quality teaching and learning, safe environments and positive relationships.	1(a) All students attend school at least 90% of the time. 1(b) More than 85% of our students leave with NCEA level 2, or move to further education or training. 1(c) Level 1 NCEA pass rates will be at least at the national average of 72% 1(d) A Pacific Achievement Plan is developed and introduced. 1(e) Students in Te Whare Atawhai will experience appropriate progress and success.	- Attention to transition from Intermediate - understand student needs to belong and be accepted, and set classroom culture accordingly - Assess students to assess their entry levels and plan lessons relevant to students - Build robust relationship with students and Whanau - Consult home - Set up Gmail mailing list for communication with parents - Work collaboratively with LAR teachers and Whanau heads - Set high expectations early - Course outlines to students - Adjust Year 10 courses to serve senior	Seniors - Maths - Early detection of students at risk of not passing Numeracy and give appropriate intervention - Work with Whanau, ring home about assessment and reassessment - Review standards continuously to better meet student needs - Give extra help through tutorials and homework centre - Help them understand NCEA - Help students to choose the right senior Maths course for their pathways - Set personal goals in Maths - Make sure that students are placed in the right course - Communicate clear classwork and homework expectations - Set high expectations early - Help students understand UE requirements and what is required in Maths - Organise support on external exams
			1(a) The faculty revisited all of our junior unit plans and reviewed what was working and what was not. We wanted to give teachers greater autonomy with their planning to ensure that they could construct	notifying the whanau of all students whose attendance is low at the end of each term. For students whose attendance is deemed to be at a critical level, the H.O.F will organise meetings with

designed by the faculty to utilise the different skill sets that teachers have. We believe that engaging programs that are relevant to our learners is the key to raising attendance.

At the end of each term all classroom teachers will identify students below 85% attendance. An email will be sent out to the whanau of those students from the H.O.F. informing them of the importance of attending school. We want to ensure that whanau are informed of attendance issues so that we can work together to increase attendance.

1(b) and 1(c) In order to help raise achievement in NCEA we will look to ensure that junior programs introduce key ideas and skills that students will encounter in senior subjects. We have also introduced a portfolio approach to assessment. This meeting of term two will be devoted to exploring will enable us to track the progress of our junior students more effectively and identify which students need more support. It will also give us a clearer picture of the literacy levels of junior cohorts, which will help us plan assessment tasks for NCEA that meet the needs of all students.

1(d) Our Pacific plan evolves around culturally responsive pedagogy. We look for opportunities for our students to explore their own cultures in the classroom. We also look to discuss key social science concepts through Pacific contexts. For example, our migration unit explores the journey of flexible with assessment to meet the needs of our Pasifika people to New Zealand, the obstacles they Pacific students. This includes offering oral faced and their contribution to society. Topics

In the senior school we are also co-constructing our courses with students where possible. Our courses are flexible and offer students the chance to explore a range of different contexts. We believe that engagement is the key to attendance for most students and we are seeking regular feedback from students about our courses.

We also believe that by co-constructing courses to increase engagement we will see a raise in achievement in NCEA. If students are interested in what they are learning they will be more motivated to complete assessment tasks

1(b) and 1(c) In order to help raise achievement, we are looking to improve how we track student success. One method we will utilise is that all students who do not pass the first NCEA assessment will be noted down. The first faculty the reasons why particular students did not pass. Part of this discussion will be about the suitability of courses. Our faculty will develop a range of Unit Standard resources that can be given to students who find Achievement Standards too challenging. These will be based around social science contexts and provide the flexibility needed to ensure that students are given work appropriate to their needs.

The next method for improving assessment also relates to 1(d). We are currently examining how we assess our students and looking at being more assessments, as opposed to written. This is

	received by students.	building on the concept of Talanoa. We will look to create an environment where students feel comfortable and the contexts are relevant to the students.
	Juniors – Arts and Technology	Seniors – Arts and Technology
	1. Raise grades by 3 sub-levels in Year 9 and Year 10	Build class profiles promptly and implement
	to enable students to be ready for NCEA Level One.	
	2. Actively and promptly follow pastoral process	but
	(attendance, behaviour and engagement)	achievable)
	3. Actively plan with Teacher Aides (LSP/SNU) for	2. Ensure all courses offer at least 16 credits (Level
	improved learning outcomes of students	1), 12 credits (Level 2 / 3), 14 credits (UE).
	4. Imbed TWT values within curriculum delivery	3. Monitor student achievement regularly and
	Performing Arts	intervene early with appropriate strategies
	1. Use Talanoa actively within new learning	4. Flag priority learners for additional support to
		accelerate learning
		5. Implement literacy support to raise level of
	, ,	achievement for written assessments and
		externals
		Performing Arts
	, -	Refinement of Māori Performing Arts and
	robots)	Cultural Performance within PAR322 (input from
	, ,	KIV and TAA)
		2. PAR322 to become UE approved subject for
	, , ,	2020 (PA)
	. ,	Technology
		1. Continue to implement the new Digital
	for these students.	Technologies standards (last year for old Level 3)
	Visual Art	Food Technology
	1. Evaluate and revise the new Junior option	Raise engagement in courses via culturally
	programmes for Y9+Y10 Design and Photography.	responsive pedagogy.
		2. Develop a pathway to guide interested students
		into the Hospitality Industry
	- · · · · · · · · · · · · · · · · · · ·	Visual Arts
	environment.	

Science. • of progress in Science Capabilities over the year and junior program Use TwE and in class assessment to identify Te Awhina students, invite whanau to program launch with BBQ to highlight extra opportunities for rangatira in this group. Introduction of the Stile device led teaching program to our junior units. This program has been adapted to fit the cultural context settings of science education established within the Science	1. Further develop the Graffiti Year 11 Programme. Seniors - Science Continue tracking of SCI101 and SCI102 students to highlight those at risk of underachieving. Replace external assessments with internal assessments for those students who do not pass derived grade examinations. Targeting of students from data to ensure 14+ credits targets are met. All 201 and 202 course monitored and discussion with whanau and LAR teachers for those not achieving in line with expectations. Continue with SCI302 introduction as pathway to tertiary study. Introduction of SCI301 Science for university program.
department over the last 3 years. Review of junior units to establish overarching ethos of "kaitiaki" ie why is a rahui placed on certain activities at certain times etc. Languages Year 9 Looking at making text purchases to replace outdated texts – aiming to increase the amount of	Seniors - Languages Best fit classes for students to ensure they have the chance to experience success. This includes

New Zealand and Pacific texts. This will link with the the development of e new course – in reaction to TWT focus each term. feedback from staff and student results – where students will develop their English skills through Tracking of academic progress at the end of term 1 the Core Generic, gain some maturity, before and then 5 weekly after that. As a staff, discussion attempting Achievement Standards. around target students and strategies to help Introduction of academic course with a specific improve results. focus on gaining UE Literacy. Year 10 Best fit classes for students to ensure they have Looking at making text purchases to replace outdated texts – aiming to increase the amount of the chance to experience success. This includes the development of e new course – in reaction to New Zealand and Pacific texts. feedback from staff and student results – Skills Tracking of academic progress at the end of term 1 based course for students needing to develop and then 5 weekly. As a staff, discussion around their English skills, and skills that are transferable. target students and strategies to help improve results. Goals dependent on students' next steps. -Gaining UE Lit -14 credits before the exams. Linking ideas from text studies to current world and New Zealand issues. Juniors - SNU Seniors - SNU Progress and success for our Juniors looks like: Progress and success for Seniors looks like: Transitioning successfully into SNU and Beginning to show Rangatiratanga within Naenae College. On average for a SNU the Unit, e.g showing Manaakitanga to student this process takes about a younger and/or less able students year. Students learn the names of staff and • Showing independence - managing students in the SNU and they learn the new themselves, their behaviour, their routines and expectations of College. timetable, their equipment Understanding that they are part of Te • Taking part in the Transition process which

the TWT values.

Whanau Tahi and the meaning in practise of

prepares them for life beyond College

 Students attend regularly and take part in as many learning experiences as possible. Some students with attend some main school classes (with support) 	 Taking responsibility within the Unit and around the College e.g recycling programme, leading class meeting, setting up equipment Some students will gain credits in main school classes Some students will achieve NCEA qualifications
 Year 9 students with SLD are identified from the data and information gathered from the contributing Intermediate schools. A supported learning class is created at Year 9 and Year 10 and these students access the same curriculum subjects but their core teachers differentiate work to enable these students to achieve at their respect levels. In class Teacher Aide support is provided to this group of identified students to assist them in accessing the curriculum. The in class Teacher Aide support is also available to all students in that classroom. Identified students are provided with SAC trials throughout their Year 9 and Year 10 schooling, for all tests and assessments. 	 data and results and are placed in the Lit 100 English class. Appropriate Unit Standard programmes
Juniors - PED	Seniors - PED
1 (a) - Liaise with LARS when students' attendance in PE/Health drops below 90%. Support LARS by	1 (a) - Liasie with LARS when students' attendance in PE/Health drops below 90%. Support LARS by

			poor attendance in our subject.	making contact with home to find out reasons for poor attendance in our subject. 1 (b) - Improve our L2 leavers pass rate average across the 2 x L2 courses; SPD302 & PED301 from 86% to 90% 1 (c) - Improve our L1 NCEA pass rate average across the 3 x L1 courses; SPD102, PED101 & SVACDY from 81.2% to 85%
2	Our Māori students will enjoy and achieve educational success as Māori.	are regularly consulted to identify learning needs and collaborative approaches, and we feedback again to them. 2(b) Delivering highly engaging programmes, with quality review	Build productive partnership with Whanau to understand Māori students, frequent home contact and seek advice from Whanau Develop/Use tasks relevant in context Whanaungatanga activities, implement Bobby Maths tasks and share outcomes and ideas Use Te Reo Māori and Whakatauki in class	Seniors - Maths Gather Māori student voice to meet their needs Use Te Reo Māori and Whakatauki in class Value student cultures and encourage them to use their cultural knowledge Offer opportunities to Māori students to show leadership Review the standards constantly to check if they are relevant to students
			 2(a) In both the senior and junior school we are look through improved communication. Our goal is to we achievement. Building closer connections with iwi is of our Māori learners. 2(b) Like our Pasifika learners, we believe our Māori culturally responsive pedagogy. This includes: making sure the topics we study in class are offering different methods of assessment giving Māori students the chance to explore 	ork with whanau to help increase student the next step to ensure we are meeting the needs students will benefit from the implementation of relevant to the needs of our students

 ensuring staff have a solid grasp of key cultu providing space for students to express then 	-
Juniors - Arts and Technology	Seniors- Arts and Technology
1. Imbed TWT values within curriculum delivery	1. Gather student voice to ensure courses are
2. Curriculum review for junior courses to provide	meeting their expressed learning needs.
robust and engaging course content in response to	2. Curriculum review for junior courses to provide
CR	robust and engaging course content in response
and support for priority learners	to CR
Gather student voice regularly during course	and support for priority learners
 Identify aspiring students early who could be 	3. Identify aspiring students early who could be
extended or supported	extended or supported
Performing Arts	4. Culturally responsive teaching and learning.
1. Implement further consultation with Whanau	Promote a safe classroom environment where
and iwi for Performing Arts; respond to student	ideas are
feedback	acknowledged, resources are meaningful and
for courses and student tracking with whanau	student identity is celebrated. Personalised
Provide further opportunities for collaborative	learning
learning opportunities, visiting performers and	programmes.
mentors	Performing Arts
from our local community	1. PAR322 to implement collaborative UOLs with
3. Outreach to Kahui Ako to share Performing Arts	Samoan and Te Reo Language classes (KIV, TAA
opportunities to strengthen community ties and	and MH)
promote learning in the Arts across the COL.	to provide authentic learning and provide further
Technology	assessment opportunities.
1. Develop a new year 9ICT program to run in	2. Senior level Music to work collaboratively with
parallel with the 9MAO class, incorporating the new	-
Mineraft	3. Senior Drama to redesign course in response to
(Ngā Motu World).	results; adding Media and Film UOL, with
Food Technology	assessment
 Create culturally authentic and responsive 	opportunities for production, sound and lighting.
learning opportunities	Food Technology
Visual Arts	1. Provide meaningful pathways for Level 2 and 3
	Catering and Hospitality students.

	projects, work in partnership with the schools local iwi Te Atiawa, Naenae community, and local Māori artists to develop a highly engaging unit relevant to the student environment. Junior - Science Use TwE and in class assessment to identify Te Awhina students, invite whanau to program launch with BBQ to highlight extra opportunities for rangatira in this group. Introduction of the Stile device led teaching program to our junior units. This program has been adapted to fit the cultural context settings of science education established within the Science department over the last 3 years. Review of junior units to establish overarching ethos of "kaitiaki" ie why is a rahui placed on certain activities at certain times etc.	3. Provide extension opportunities for senior
	Languages	Languages
		Expectation of co-constructed 'theme' with students, either as a year focus or per term focus.

	Junior - SNU familiarity with the school waita and the National Anthem in both languages take part in Te Reo Māori lessons when available Whanau are consulted through IEP meetings, regular communication with staff through phone calls and communication books, use of learning platform: Educa	An increased use of New Zealand and Pacific texts, and assessments from NZQA adjusted to suit the students. Deliberate exploration of issues/ideas linking to New Zealand/Pacific. An increased use of New Zealand and Pacific texts, and assessments from NZQA adjusted to suit the students. Deliberate exploration of issues/ideas linking to New Zealand/Pacific. An increased use of New Zealand and Pacific texts, and assessments from NZQA adjusted to suit the students. Deliberate exploration of issues/ideas linking to New Zealand/Pacific. Seniors - SNU are encouraged to lead karakia at SNU events are encouraged to have tuakana/teina relationships with other members of our community
	Junior – Learning Support	Seniors – Learning Support
	 Whanau of Year 9 students are consulted in regards to admission to the Learning Support class. Whanau are consulted and kept informed where necessary in regards to student progress 	 Whanau are consulted and kept informed where necessary in regards to student progress via collaboration between LSP, Guidance, SLT, Whanau Heads and LAR staff.

 via collaboration between LSP, Guidance, SLT, Whanau Heads and LAR staff. RTLB and other outside agencies are involved with parent consent as required. Whanau are informed of student progress via school wide reporting processes. Courses are designed for junior Learning Support class in consultation with HOD English and Social Studies. Teacher Aides support students within the classroom setting and also for SAC trials for tests and assessments. 	 Outside agencies are involved with parent consent as required. Whanau are informed of student progress via school wide reporting processes. Courses are designed for Senior Learning Support class in consultation with HOD English. Units of work are designed to enable students who have SLD to easily access the requirements of each Unit Standard. Smaller class size enables students to access a higher level of one on one support from the classroom teacher. Devices are made available to all students in this class to assist them with their classwork and assessments.
Juniors - PED	Seniors - PED
2 (b) Continue to deliver culturally responsive lessons/units where classes are mixed by way of; differentiated in terms of ability, student interests.	2 (a) Contact home where high risk students are concerned ie attendance, under achievement, and ongoing monitoring/tracking
2 (b) Unit evaluations within department based on student feedback and teacher observations	2 (b) Students at L2 (SPD202/PED201) & L3 (SPD302/PED301) will be directed/guided into the
2 (b) Student evaluations of teaching practice with focus on culturally responsive pedagogy	right standard based on their interests and/or abilities. These classes are taught in the same line so we have the flexibility to do this.
2 (b) At parent/teacher interviews, parents and	bo we have the healblifty to do this.

3	Students, staff,	3(a) A community	Juniors - Maths	Seniors - Maths
_	whānau, Pacific	engagement plan is	Te Whanau Tahi values reinforced consistently	Encourage students to work collaboratively
	'āiga and	developed and	where appropriate	Show teacher's interest and curiosity about the
	community	introduced.	Consistent classroom routine	cultures
	experience a	3(b) Te whanau tahi	More communication with Whanau through reports	Ask students to find out or learn about their
	sense of		and conversations	cultures
	belonging	through the culture and	1	Promote collaboration in class and encourage
	because we live	practices of the school.	Consultation and conversation with Fashika	them to include different cultures or opinions
	our Te Whānau	practices or the solicon	1	Display positive attitude towards Pacifika cultures
	Tahi values		desired/needed.	Listen to and value learners' views
				Work with Whanau to monitor student progress
			Juniors – Social Science	Seniors – Social Science
			with our community. Firstly, in junior social studies all students will be involved in some elements of place based learning. This includes exploring Māori stories around the origins of Naenae, trips to Boulcott farm and engaging with a range of social issues that impact our community. As part of our Whanaungatanga unit we want our students to understand that Naenae is a special place and our	3(a) As with our junior program, our senior programs have elements of placed based learning. We also look to utlise experts in our community that can help our students develop their understanding of complex topics. 3(b) Like the juniors, we want our seniors to develop an understanding of our core values beyond the classroom. This means looking for opportunities to explore what our values look like in the context of the social sciences.
			3(b) In social science we look to integrate TWT into our teaching programs. For example, in term one the first unit for Year 9 students is Whanaungatanga. We look to explore what this value looks like in the context of our subject area. We do not want to our values to be expressed solely through behaviour management but to be a regular part of our classroom routines, discussions and lessons	

Juniors – Arts and Technology	Seniors – Arts and Technology
1. Build Whanaungatanga into introductory units of	1. Build Whanaungatanga into introductory units
learning (to foster relationships within the class and	of learning where appropriate (to foster
with teachers)	relationships
2. Continue to develop a work environment where	within the class and with teachers)
staff feel supported. (Admin, Classroom	2. Develop activities for students to work together
management)	and become tutors.
Performing Arts	3. Continue to develop a work environment where
1. Consult with community to provide visiting	staff feel supported. (Admin, Classroom
mentors: eg Atiawa Fm, whanau/iwi ties to the Arts	· · · · · · · · · · · · · · · · · · ·
2. Music Students regularly engage with learning	Performing Arts
TWT school song and haka used for Powhiri and	1. PAR322 using Tuakana-Teina to support Māori
school	Performing Arts and Cultural Performance; L3
events.	students
Food Technology	supporting L1-L2 students with Dance and Music
1. Engage with whanau, aiga and community as a	rehearsals
resource/ taonga and expertise.	2. Drama to build on last year's success with
Visual Arts	student devised performances (Apiya Kim's play)
1. Adhere to all aspects of Te Whanau Tahi values in	
all Visual Art programmes with teachers and	Drama assessment evenings throughout the year
students showing an influence and setting an	along-side Music's Puoro Po (Music evenings)
example.	3. Big Sing, Polyclub, Barbershop and Kapahaka to
	continue to provide Cultural experiences to
	promote
	Hauora/wellbeing and inclusive opportunities to
	strengthen Whanaungatanga and Mana/sense of
	pride
	in our school community.
	Food Technology
	Engage students in authentic cultural
	experiences which promote Manaakitanga and
	personal mana and
	Hauora e.g. Multicultural Day Food preparation.

	Juniors - Science Use TwE and in class assessment to identify Te Awhina students, invite whanau to program launch with BBQ to highlight extra opportunities for rangatira in this group. Continue to review junior units against a framework of cultural context and inclusion of all cultures, beliefs and genders.	2. Select Unit Standards which are relevant to our students and have a practical multicultural focus and application. 3. Actively seek student voice on authentic food and cooking experiences in their own whanau and community. Seniors - Science Continue with SCI302 introduction as pathway to tertiary study. Review SCI302 course with students to establish what worked well and what are the particular challenges faced by students in this course from all backgrounds. Introduction of SCI301 Science for university program.
	Languages	Languages
	Letter home (sign me) at the start of the year	are tracking attendance, contacting home and entering pastoral notes.
	reading. Followed up each term regarding progress.	Embedding system in the faculty to ensure staff are tracking attendance, contacting home and entering pastoral notes.
	with all junior classes. This will be co-constructed with the students.	Students choose assessments at various points in the year, dependent on their interests and needs. This includes consideration of their next steps beyond school and requirements of further study or not.

Letter home (sign me) at the start of the year	
regarding focus and expectations around ongoing	
reading (AS1.10 is offered to the students).	
Followed up each term regarding progress.	
Embedding system in the faculty to ensure staff are	
tracking attendance, contacting home and entering	
pastoral notes.	
Juniors - SNU	Seniors - SNU
Juniors - SNO	Seniors - SNO
Te Whanau Tahi values are promoted every week a	t Our senior students are supported in learning life
our Class Meeting.	skills e.g.
TWT cards are awarded by staff for showing	.
the values during the week	relationship skills, personal hygiene,
A focus value is chosen for the week and	understanding emotions, sexuality
reinforced in class	 some are supported community
A special SNU TWT award is given to the	experiences, e.g. going to the library,
student who showed outstanding practise of	
this value at the following meeting.	Naenae bowling Club, work experience
	Soniar students are supported through the
Base class - every school day begins and ends with	transition process with - regular transition
30 minute session in our base classes. This	classes, visits to tertiary programmes and
promotes strong relationships and communication	providers for students with special needs
in this core group. We go through the timetable	·
together, and at the end of the day we review wha	leisure skills, e.g positive and constructive
has gone well.	activities to do in your spare time e.g.
	gardening club, outdoor games, going for
	walks, crafts
Currently we are in the process of implementing a	
new assessment system, Narrative	
Assessment. This will focus students, staff and the	
programme around the IEP goals of each student.	
Progress will be recorded through learning stories	
on our digital platform, Educa. This means that	
 on our argitus places in a succession of the suc	

 students, staff and whanau can all interact digitally around student learning and progress. Juniors – Learning Support Te whanau tahi values are taught at Year 9 and revisited again in Year 10 as a part of the English and Social Studies curriculum via the introductory units for each year level. Classroom practice incorporates and reinforces these values. 	 Seniors – Learning Support Students are reminded of the Te whanau tahi values at the beginning of the year. Classroom practice – working in groups, respectful sharing of ideas in classroom discussions, reinforce these values throughout the year. Posters on the classroom walls are a constant reminder of the expectations for students to adhere to these values.
3 (a) The use of outside providers to provide PE/Health specialised coaching/expertise ie Baseball, Mates & Dates (not sure about delivery of this program in 2020), but offer other Health initiatives	 Seniors - PED 3 (a) Early visits to tertiary providers so that students can 'see' potential pathways in sport specific courses 3 (b) - Our TWT values are (already) fully embedded in our department practice; In our classrooms we are always making reference to the 'tangas' and the students are asked how they are demonstrating the tangas in PE/Health Specific 'tanga' focus either in each class or weekly Visuals (posters) of TWT (& KCs) around the gyms and in the pavilion